



# **Capital Financing Options**



**Board Memo** 

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### **Capital Financing Options**

Date:	July 19, 2022
From:	John Munch, Superintendent
	Katie Hannigan, Director of Finance and Operations
<b>Policy Reference:</b>	4:10 Fiscal and Business Management

#### **Introduction/Background Information:**

The district, along with our architect and construction manager, will be opening bids for the construction project on July 21, 2022. As we prepare to determine our final costs for this project, our forecasting software helps us to predict the best options for financing the project.

#### **Connection to Strategic Plan/District Goals/Priorities:**

Strategic Plan Goal #4: Make effective and efficient use of resources to advance the educational success and well-being of our students now and into the future.

#### Discussion/Highlights:

Based on our current projections, the project is not expected to exceed \$17.3M. As a reminder, this project is a combination of a new addition to accommodate our growing student enrollment, renovation of existing spaces such as the LRC and ECE rooms, and roof and siding replacement. We have already budgeted \$1.1M for a portion of the project from our recent 2021 bond issuance, which means that up to \$16.2M will come from a combination of spending from our reserves and borrowing additional money in the form of new bonds. There is a legal limit to the amount that we can borrow without going to referendum. Additionally, we have a policy in place that requires us to maintain a minimum amount in our fund balances which dictates the amount of money we can spend from our reserves. The discussion below will explore two possibilities:

• Spending our reserves to the greatest extent possible and borrowing the remainder of the project cost

OR

• Borrowing our maximum capacity and spending the least amount possible from our reserves

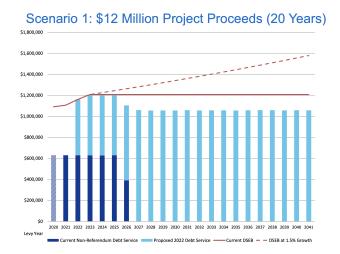
Additionally, we could decide to choose a level of borrowing that is between those two points. At the August Board meeting, we will have the results of our bid process so that our final project costs will be known prior to making a final decision on our bond issuance. For the purposes of the scenarios discussed below, we will continue to assume that the project costs \$17.3M.

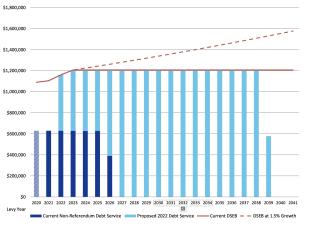
#### Scenarios 1 and 2:

• Spend our reserves to the greatest extent possible and borrow the remainder of the project cost

During discussion at previous board meetings, the Board and administration were in agreement that \$4M is the maximum amount we would be willing to spend from our reserves for this project. If we chose to use \$4M from our reserves, then we would need to borrow \$12.2M in bonds. Below are two possible debt structures for an issuance of \$12M in bonds. In scenario 1, repayment of the \$12.2M is spread over 20 years with a total interest cost of \$6.8M. In scenario 2, the repayment is shortened by 2.5 years, which saves just over \$700k in interest.

We have previously discussed future borrowing capacity as it relates to how we structure this bond sale debt. While scenario B does save the district \$700k in interest, it decreases the amount available to borrow in future years. This decrease may not be an issue, however, given the fact that our borrowing capacity will continue to increase by CPI each year, and all major facility needs in the forseeable future have either been completed or accounted for in future budgets.





#### Scenario 3:

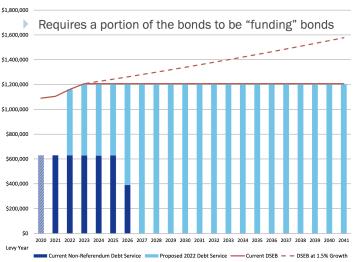
• Borrow our maximum capacity and spend the least amount possible from our reserves

Interest rates have been volatile over the past several months. As a result, our maximum borrowing capacity is currently estimated at \$13.3M. A bond issuance totaling \$13.3M in proceeds would require



that we issue our maximum capacity in Working Cash bonds and use Funding Bonds for the remaining amount. As of right now, our Working Cash capacity is estimated to be \$11.9M. To be eligible for Funding Bonds, the district would first issue a debt certificate for \$1.4M and then sell bonds to pay the debt certificate. These numbers may fluctuate as we continue to get more information from the county on our next tax cycle, and as we continue to watch inflation and the market rates for borrowing.

While this scenario would maximize our current Debt Service Extension Base (DSEB) (as demonstrated in the graph below), it does leave approximately \$1.1M more dollars in reserves than scenarios 1 and 2.



Scenario 3: Estimated Maximum Proceeds: \$13.3 Million

#### Future Capacity:

Moving forward, we recapture borrowing capacity for every year that we make payments on our bonds. Our DSEB limit is currently at \$1.2M each year. Additionally, the DSEB limit will continue to increase annually by CPI. We can't know exactly what that growth will look like, but the dotted line is a projection of 1.5% CPI increases over the next 20 years.

If we were to consider future capacity, without accounting for CPI increases, we can assume that each year would add \$1.2M in capacity. That would equate to \$6M every 5 years. This is our overall capacity which does include the required interest payments, therefore the actual proceeds would be closer to \$3.5M - \$4M every 5 years.

#### Taxpayer Impact Summary:

In all three scenarios, we see at least the first few years structured to maximize our DSEB cap. The payment would actually drop down a small amount after the first 4 years, when a gap is created between

our borrowing and the DSEB limit. The estimated tax increases that our community would see are demonstrated below:

		No Change	Year 2 and after	Change from Current
Actual/Est. B&I Rate in LY 2020/2021		\$0.136	\$0.260	\$0.124
	Levy / Tax			
	Collection			
Estimated B&I Tax Payments (1)	Year			
\$300,000 Home	2020 / 2021	\$111.97	\$214.49	\$102.52
\$401,200 Median Value Home	2020 / 2021	\$154.31	\$295.60	\$141.29
\$500,000 Home	2020 / 2021	\$195.65	\$374.79	\$179.14
\$700,000 Home	2020 / 2021	\$279.33	\$535.10	\$255.77

(1) Actual tax rates and payments may vary based on any property tax rate initiatives and other factors. Reflects \$10,000 homeowner exemption.

#### Financial Projections:

Considering updated financial projections will help us make an informed decision regarding the best financing plan for our project. Most of the assumptions in the two options are the same. In both scenarios, we assume the following:

#### **REVENUES**:

- Current EAV growing at 2%, with 5% increase after the triennial assessment
- \$8 million in new construction EAV each year
- 5% increase in CPI for levy years 2022 and 2023, and 2% increase each year after
- Maintain minimal earnings on investments, approx. \$55,000 each year
- No changes to other local revenue sources and grant funding

#### **EXPENSES**:

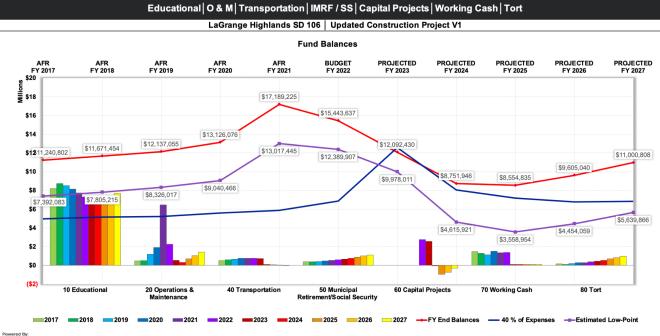
- \$17.3 million construction project
- 10-year capital improvements to the existing building (roofs, boilers, etc.)
- Operating increase of \$9 per square foot of the new addition, including the custodial position
- 7 additional FTE, salaries and benefits

	FY23	FY24	FY25
Teachers	1	1	1
Paraprofessionals	1	1	
Custodian		1	
Administrator	1		

The only difference between the two projections is that the first includes an additional revenue of \$12.2M in bond proceeds and the second includes an additional revenue of \$13.3M in bond proceeds.

#### Scenarios 1 & 2:

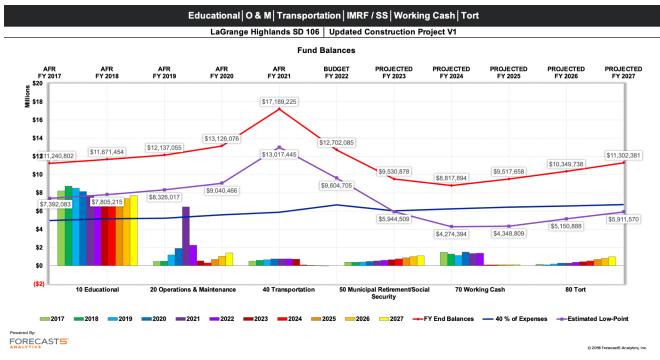
If we borrow \$12.2 M in bonds, the following graphs demonstrate our year-end fund balances. The first graph includes Fund 60, which causes an artificial spike in the blue line which represents our fund balance limit, as defined by Board policy. The second graph does not include money in or expenditures from Fund 60.



Includes Fund 60 balance and expenses are calculated within the fund balance limit.

FORECASTS

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Does not include Fund 60 balance and expenses are not calculated within the fund balance limit.

These graphs show that our fund balances will decrease through FY25 as we increase staff and pay for the construction project. Beginning in FY26, we notice that the fund balances start to grow again. The red line indicates our fund balances expected at the end of each fiscal year, while the purple line indicates the cash on hand at our lowest point during the year. In FY25, our low-cash point is expected to occur with just over \$3.5 million.

Board policy 4-20 requires us to maintain an aggregate year-end fund balance of 40% of the year's operating expenditures. The blue line in the graph above is a representation of that 40% benchmark. The 40% calculation does include capital expenses, and therefore we are projected to meet the requirements of our policy within this model. The table below provides each fiscal year's revenues, expenses, and balances. Highlighted at the bottom of this table is a calculation of the year-end fund balances, in dollar amount and percentage. It also shows the fund balance as a number of months of expenditures.

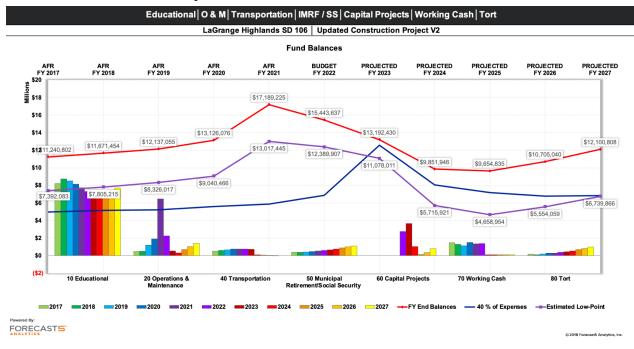
LaGrange Highlands SD 106   Updated Construction Project V1											
Projection Summary											
	BUDGET	PROJECTED	-	PROJECTED	-	PROJECTED	-	PROJECTED	-	PROJECTED	
	FY 2022	FY 2023	% ∆	FY 2024	% ∆	FY 2025	% ∆	FY 2026	% ∆	FY 2027	% ∆
REVENUE											
Local	\$14,172,753	\$14,414,693	1.71%	\$15,683,137	8.80%	\$16,766,271	6.91%	\$16,968,015	1.20%	\$17,517,027	3.24%
State	\$723,717	\$813,717	12.44%	\$764,217	-6.08%	\$663,717	-13.15%	\$663,717	0.00%	\$663,717	0.00%
Federal	\$571,749	\$668,911	16.99%	\$348,911	-47.84%	\$348,911	0.00%	\$348,911	0.00%	\$348,911	0.00%
Other	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL REVENUE	\$15,468,219	\$15,897,321	2.77%	\$16,796,265	5.65%	\$17,778,899	5.85%	\$17,980,643	1.13%	\$18,529,655	3.05%
EXPENDITURES											
Salary and Benefit Costs	\$11,510,028	\$11,804,770	2.56%	\$12,265,098	3.90%	\$12.653.446	3.17%	\$12,940,176	2.27%	\$13,284,737	2.66%
Other	\$6,779,296	\$20,535,424	2.30%	\$8,304,986	-59.56%	\$5.564.230	-33.00%	\$4,240,263	-23.79%	\$4,107,484	-3.13%
	\$18,289,325	\$32,340,194	76.83%	\$20,570,083	-36.39%	\$18,217,676	-11.44%	\$17,180,439	-25.79%	\$17,392,220	1.23%
	\$10,200,020	\$62,646,164	10.0070	\$20,070,000	-00.0070	\$10,211,010	-11.4470	\$11,100,400	-0.0070	\$11,002,220	1.2070
SURPLUS / DEFICIT	(\$2,821,106)	(\$16,442,873)		(\$3,773,818)		(\$438,777)		\$800,204		\$1,137,435	
OTHER FINANCING SOURCES / USES		A.A. 175 A.A.									
Other Financing Sources	\$3,226,552	\$16,175,000		\$1,900,000		\$1,025,000		\$750,000		\$775,000	
Other Financing Uses TOTAL OTHER FIN. SOURCES / USES	(\$2,151,035)	(\$3,083,333)		(\$1,466,667)		(\$783,333)		(\$500,000)		(\$516,667)	
TOTAL OTHER FIN. SOURCES / USES	\$1,075,517	\$13,091,667		\$433,333		\$241,667		\$250,000		\$258,333	
SURPLUS / DEFICIT INCL. OTHER FIN. SOURCES	(\$1,745,588)	(\$3,351,206)		(\$3,340,485)		(\$197,110)		\$1,050,204		\$1,395,768	
	(	(		(		(		,			
BEGINNING FUND BALANCE	\$17,189,225	\$15,443,637		\$12,092,430		\$8,751,946		\$8,554,835		\$9,605,040	
	<b>6</b> 0					<b>\$</b> 0		<b>\$</b> 0		•	
AUDIT ADUSTMENTS TO FUND BALANCE	\$0	\$0		\$0		\$0		\$0		\$0	
PROJECTED YEAR END BALANCE	\$15,443,637	\$12,092,430		\$8,751,946		\$8,554,835		\$9,605,040		\$11,000,808	
				10 554		10.00%					
	84.44%	37.39%		42.55%		46.96%		55.91%		63.25%	
FUND BALANCE AS # OF MONTHS OF EXPEND.	10.13	4.49		5.11		5.64		6.71		7.59	

#### Educational O & M Transportation IMRF / SS Capital Projects Working Cash Tort

This table projects that in FY25, we will finish the year with a fund balance of \$8,554,835 or 46.96% of our total expenses and 52% of operating expenses, which would cover 6.2 months of expenses. However, as demonstrated in the graph above, the low point for that fiscal year is \$3,558,954. That amount of cash on hand is enough to cover approximately 2.6 months of expenses.

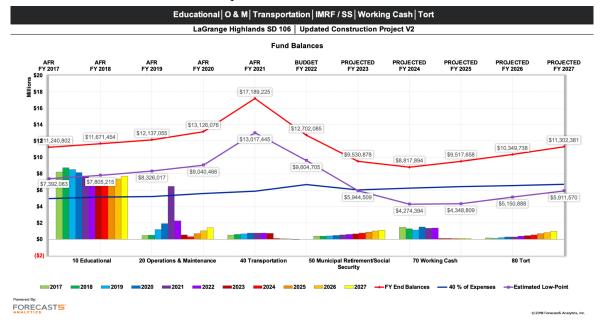
#### Scenario 3:

If we borrow \$13.3 M in bonds, the following graphs demonstrates our year-end fund balances. The first graph includes Fund 60, which causes an artificial spike in the blue line which represents our fund balance limit, as defined by Board policy. The second graph does not include money in or expenditures from Fund 60.



#### Includes Fund 60 balance and expenses are calculated within the fund balance limit.

Does not include Fund 60 balance and expenses are not calculated within the fund balance limit.



The graphs show that our fund balances will decrease through FY24 as we increase staff and pay for the construction project. Beginning in FY25, we notice that the fund balances start to grow again. The low-cash point within these projections is just over \$4.6M.

PY 2022         PY 2023         % A         PY 2024         % A         PY 2025         % A         PY 2026	Educational   O & M   Transportation   IMRF / SS   Capital Projects   Working Cash   Tort								
BUDGET         PROJECTED         % A         FF 2028         % A         <	LaGrange Highlands SD 106   Updated Construction Project V2								
PY 202         PY 2023         % A         PY 2024         % A         PY 2025         % A         PY 2026         % A         P           REVENUE         Local         \$14,172,753         \$14,414,693         1.71%         \$15,683,137         8.80%         \$16,766,271         6.91%         \$16,968,015         1.20%           Bederal         \$577,779         \$680,911         1.20%         \$374,217         -6.08%         \$563,717         -1.31%         \$564,817         0.00%         \$348,911         \$348,913         \$348,913         \$348,916         \$349,0163         \$17,97,926	Projection Summary								
PY 202         PY 2023         % A         PY 2024         % A         PY 2025         % A         PY 2026         % A         P           REVENUE         Local         \$14,172,753         \$14,414,693         1.71%         \$15,683,137         8.80%         \$16,766,271         6.91%         \$16,968,015         1.20%           Bederal         \$577,779         \$813,717         12.44%         \$764,217         6.08%         \$693,717         13.55%         \$563,877         0.00%           Other         \$50 <th></th> <th></th> <th></th> <th></th>									
REVENUE         S14,172,753         \$14,414,693         1.71%         \$15,683,137         8.80%         \$16,766,271         6.91%         \$16,968,015         1.20%           State         \$723,717         \$813,717         12.44%         \$764,217         -6.08%         \$663,717         -13,15%         \$563,717         0.00%         \$363,717         0.00%         \$368,717         0.00%         \$368,717         0.00%         \$348,911         0.00%         \$317,8189         \$312,653,446         \$317,75,8189 <th></th> <th></th> <th></th> <th>PROJECTED</th>				PROJECTED					
Local State         \$14,172,753         \$14,414,693         1.71%         \$15,683,137         8.80%         \$16,766,271         6.91%         \$16,968,015         1.20%           State         \$723,717         \$813,717         12.44%         \$764,217         -6.08%         \$663,717         -13.15%         \$6663,717         0.00%           Other         \$50         \$0         \$0         \$0         \$0         \$0         \$0           TOTAL REVENUE         \$15,466,219         \$15,897,321         2.77%         \$16,796,265         5.65%         \$17,778,899         5.85%         \$17,980,643         1.13%           EXPENDITURES         \$11,510,028         \$11,804,770         2.56%         \$12,265,088         3.90%         \$12,653,446         3.17%         \$12,940,176         2.27%           Other         \$6,779,265         \$32,340,194         76.83%         \$20,570,083         -36.39%         \$18,217,676         -11.44%         \$17,940,433         1.13%           SURPLUS / DEFICIT         (\$12,821,106)         (\$16,442,673)         (\$3,773,818)         (\$438,777)         \$800,204         -           OTHER FINANCING SOURCES / USES         \$3,226,552         \$17,275,000         \$1,900,000         \$1,900,333         \$1,900,333         \$1,950,900	FY 2022 FY 2023 % △ FY 2024	% ∆ FY 2025	% ∆ FY 2026 % ∆	FY 2027 % 🛆					
State Federal Other         \$723,717 \$813,717         \$813,717 12.44%         \$764,217 \$348,911         6.08% 438,811         \$663,717 .0.0%         13.15%         \$663,717 .0.0%         0.0%           Other         \$0	REVENUE								
Federal Other         \$571,749         \$688,911         16.99%         \$348,911         -47.84%         \$348,911         0.00%         \$348,911         0.00%           TOTAL REVENUE         \$15,687,321         2.77%         \$16,796,265         5.65%         \$17,778,099         5.85%         \$17,980,643         1.13%           EXPENDITURES Salary and Benefit Costs         \$11,510,028         \$11,804,770         2.56%         \$12,265,098         3.90%         \$12,653,446         3.17%         \$12,940,176         2.27%           Other         \$6,779,296         \$20,535,424         202.91%         \$8,304,986         -59.56%         \$5,564,230         -33.00%         \$4,240,263         ####################################	Local \$14,172,753 \$14,414,693 1.71% \$15,683	137 8.80% \$16,766,271	6.91% \$16,968,015 1.20%	\$17,517,027 3.2					
Other TOTAL REVENUE         \$0         \$0         \$0         \$0         \$0         \$0         \$0           EXPENDITURES Salary and Benefit Costs Other TOTAL EXPENDITURES Salary and Benefit Costs S67.79.296         \$11,804,770         2.66%         \$12,265,098         3.90%         \$12,653,446         3.17%         \$12,940,176         2.27%           Starpenditures Salary and Benefit Costs Other TOTAL EXPENDITURES         \$11,510,028         \$11,804,770         2.66%         \$20,535,424         202.91%         \$8,304,986         -59,56%         \$55,564,230         -33,00%         \$4,240,263         ####################################	State \$723,717 \$813,717 12.44% \$764	217 -6.08% \$663,717	-13.15% \$663,717 0.00%	\$663,717 0.0					
TOTAL REVENUE         \$15,468,219         \$15,897,321         2.77%         \$16,796,265         5.65%         \$17,778,899         5.85%         \$17,980,443         1.13%           EXPENDITURES Salary and Benefit Costs Other         \$11,510,028         \$11,804,770         2.56%         \$12,265,098         3.90%         \$12,653,446         3.17%         \$12,940,176         2.27%           TOTAL EXPENDITURES         \$11,510,028         \$11,804,770         2.56%         \$12,265,098         3.90%         \$12,653,446         3.17%         \$12,940,176         2.27%           TOTAL EXPENDITURES         \$11,510,028         \$11,804,770         2.56%         \$12,265,098         3.90%         \$12,653,446         3.17%         \$12,940,176         2.27%           TOTAL EXPENDITURES         \$18,289,325         \$33,240,194         76.83%         \$20,570,083         3.8.9%         \$18,217,676         -11.44%         \$17,180,439         -5.69%           SURPLUS / DEFICIT         (\$2,21,106)         (\$16,442,673)         (\$3,773,818)         (\$438,777)         \$800,204           Other Financing Sources Other Financing Sources         \$10,75,517         \$11,419,1667         \$433,333         \$241,667         \$250,000           SURPLUS / DEFICIT INCL OTHER FIN. SOURCES         \$10,75,517         \$11,419,1667         \$43	Federal \$571,749 \$668,911 16.99% \$348	911 -47.84% \$348,911	0.00% \$348,911 0.00%	\$348,911 0.0					
EXPENDITURES         \$11,510,028         \$11,804,770         2.56%         \$12,265,098         3.90%         \$12,653,446         3.17%         \$12,940,176         2.27%           Other         \$6,779,296         \$20,535,424         202.91%         \$8,304,986         -59.56%         \$5,564,230         -33.00%         \$4,240,263         #######           TOTAL EXPENDITURES         \$18,289,325         \$32,340,194         76.83%         \$20,570,683         -36.39%         \$18,217,676         -11.44%         \$17,180,439         -56.9%           SURPLUS / DEFICIT         (\$2,821,106)         (\$16,442,873)         (\$3,773,818)         (\$438,777)         \$800,204           OTHER FINANCING SOURCES / USES         Other Financing Sources         \$3,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           Other Financing Sources         \$3,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           SURPLUS / DEFICIT INCL OTHER FIN. SOURCES         \$(\$1,745,588)         (\$2,251,035)         \$13,303         \$12,653,340,485)         \$1,050,204           BEGINNING FUND BALANCE         \$17,189,225         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835         \$10,705,040           PROJECTED YEAR END BALANCE         \$15,443,63	Other \$0 \$0	\$0 \$0	\$0	\$0					
Salary and Benefit Costs Other         \$\$11,510,028         \$\$11,804,770         2.56%         \$\$12,650,98         3.90%         \$\$12,653,446         3.17%         \$\$12,940,176         2.27%           Other         \$\$0,779,296         \$20,535,424         202.91%         \$\$8,304,986         -59.66%         \$\$5,564,230         -33.00%         \$\$4,240,263         #######           TOTAL EXPENDITURES         \$\$18,289,325         \$332,340,194         76.83%         \$20,570,083         -36.39%         \$\$18,217,676         -11.44%         \$\$17,180,439         -5.69%           SURPLUS / DEFICIT         (\$2,821,106)         (\$16,442,873)         (\$3,773,818)         (\$438,777)         \$800,204           OTHER FINANCING SOURCES / USES Other Financing Sources         \$3,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           SURPLUS / DEFICIT         (\$2,151,035)         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000         \$750,000           SURPLUS / DEFICIT INCL OTHER FIN. SOURCES         \$10,75,517         \$14,191,667         \$433,333         \$241,667         \$226,000         \$1,050,024           BEGINNING FUND BALANCE         \$17,745,588         (\$2,251,206)         (\$3,340,485)         \$197,110         \$1,050,204           AUDIT ADUSTMENTS TO FUND BALANCE<	REVENUE \$15,468,219 \$15,897,321 2.77% \$16,796	265 5.65% \$17,778,899	5.85% \$17,980,643 1.13%	\$18,529,655 3.0					
Salary and Benefit Costs Other         \$\$11,510,028         \$\$11,804,770         2.56%         \$\$12,650,98         3.90%         \$\$12,653,446         3.17%         \$\$12,940,176         2.27%           Other         \$\$0,779,296         \$20,535,424         202.91%         \$\$8,304,986         -59.66%         \$\$5,564,230         -33.00%         \$\$4,240,263         #######           TOTAL EXPENDITURES         \$\$18,289,325         \$332,340,194         76.83%         \$20,570,083         -36.39%         \$\$18,217,676         -11.44%         \$\$17,180,439         -5.69%           SURPLUS / DEFICIT         (\$2,821,106)         (\$16,442,873)         (\$3,773,818)         (\$438,777)         \$800,204           OTHER FINANCING SOURCES / USES Other Financing Sources         \$3,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           SURPLUS / DEFICIT         (\$2,151,035)         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000         \$750,000           SURPLUS / DEFICIT INCL OTHER FIN. SOURCES         \$10,75,517         \$14,191,667         \$433,333         \$241,667         \$226,000         \$1,050,024           BEGINNING FUND BALANCE         \$17,745,588         (\$2,251,206)         (\$3,340,485)         \$197,110         \$1,050,204           AUDIT ADUSTMENTS TO FUND BALANCE<									
Other         \$6,779,296         \$20,535,424         202.91%         \$8,304,986         -59,56%         \$5,564,230         -33.00%         \$4,240,263         ####################################									
TOTAL EXPENDITURES         \$18,289,325         \$32,340,194         76.83%         \$20,570,083         -36.39%         \$18,217,676         -11.44%         \$17,180,439         -5.69%           SURPLUS / DEFICIT         (\$2,821,106)         (\$16,442,873)         (\$3,773,818)         (\$438,777)         \$800,204           OTHER FINANCING SOURCES / USES         Other Financing Sources         \$3,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           Other Financing Uses         (\$2,21,51,035)         (\$3,083,333)         (\$1,466,667)         (\$783,333)         (\$500,000)           TOTAL OTHER FIN. SOURCES / USES         \$10,75,517         \$14,191,667         \$433,333         \$241,667         \$250,000           SURPLUS / DEFICIT INCL OTHER FIN. SOURCES         (\$1,745,588)         (\$2,251,206)         (\$3,340,485)         (\$197,110)         \$1,050,204           BEGINNING FUND BALANCE         \$17,718,9225         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835           AUDIT ADUSTMENTS TO FUND BALANCE         \$0         \$0         \$0         \$0         \$0           PROJECTED YEAR END BALANCE         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835         \$10,705,040			* .=	\$13,284,737 2.6					
SURPLUS / DEFICIT         (\$2,821,106)         (\$1,642,873)         (\$3,773,818)         (\$438,777)         \$8800,204           OTHER FINANCING SOURCES / USES Other Financing Sources Other Financing Sources         \$3,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           OTHER FINANCING SOURCES / USES Other Financing Sources         \$3,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           TOTAL OTHER FIN. SOURCES / USES         \$1,075,517         \$14,191,667         \$433,333         \$241,667         \$250,000           SURPLUS / DEFICIT INCL OTHER FIN. SOURCES         \$(\$1,745,588)         \$(\$2,251,206)         \$3,340,485)         \$(\$197,110)         \$1,050,204           BEGINNING FUND BALANCE         \$17,189,225         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835           AUDIT ADUSTMENTS TO FUND BALANCE         \$0         \$0         \$0         \$0         \$0           PROJECTED YEAR END BALANCE         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835         \$10,705,040				\$4,107,484 -3.13					
OTHER FINANCING SOURCES / USES         Control of the financing Sources Other Financing Sources S3,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           Other Financing Sources Other Financing Uses         S1,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           TOTAL OTHER FIN. SOURCES / USES         \$1,075,517         \$14,191,667         \$433,333         \$241,667         \$2250,000           SURPLUS / DEFIGIT INCL OTHER FIN. SOURCES         (\$1,745,588)         (\$2,251,206)         (\$3,340,485)         (\$197,110)         \$1,050,204           BEGINNING FUND BALANCE         \$17,7189,225         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835           AUDIT ADUSTMENTS TO FUND BALANCE         \$0         \$0         \$0         \$0         \$0           PROJECTED YEAR END BALANCE         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835         \$10,705,040	NDITURES \$18,289,325 \$32,340,194 76.83% \$20,570	J83 -36.39% \$18,217,676	-11.44% \$17,180,439 -5.69%	\$17,392,220 1.23					
OTHER FINANCING SOURCES / USES         S3,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           Other Financing Sources Other Financing Uses         \$3,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           TOTAL OTHER FIN. SOURCES / USES         \$1,075,517         \$14,191,667         \$433,333         \$241,667         \$250,000           SURPLUS / DEFICIT INCL OTHER FIN. SOURCES         (\$1,745,588)         (\$2,251,206)         (\$3,340,485)         (\$197,110)         \$1,050,204           BEGINNING FUND BALANCE           AUDIT ADUSTMENTS TO FUND BALANCE         \$0         \$0         \$0         \$0         \$0           PROJECTED YEAR END BALANCE         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835         \$10,705,040		040) (\$420.777)	\$900 204	\$1,137,435					
Other Financing Sources Other Financing Uses         \$3,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           Other Financing Uses Other Financing Uses         (\$2,151,035)         (\$3,083,333)         (\$1,466,667)         (\$783,333)         (\$500,000)           TOTAL OTHER FIN. SOURCES / USES         \$1,075,517         \$14,191,667         \$433,333         \$241,667         \$250,000           SURPLUS / DEFICIT INCL OTHER FIN. SOURCES         \$1,745,588)         (\$2,251,206)         (\$3,340,485)         (\$197,110)         \$1,050,204	(\$2,821,106) (\$16,442,873) (\$3,773	(\$436,777)	\$800,204	\$1,137,435					
Other Financing Sources Other Financing Uses         \$3,226,552         \$17,275,000         \$1,900,000         \$1,025,000         \$750,000           Other Financing Uses Other Financing Uses         (\$2,151,035)         (\$3,083,333)         (\$1,466,667)         (\$783,333)         (\$500,000)           TOTAL OTHER FIN. SOURCES / USES         \$1,075,517         \$14,191,667         \$433,333         \$241,667         \$250,000           SURPLUS / DEFICIT INCL OTHER FIN. SOURCES         \$1,745,588)         (\$2,251,206)         (\$3,340,485)         (\$197,110)         \$1,050,204	-s / USES								
Other Financing Uses         (\$2,151,035)         (\$3,083,333)         (\$1,466,667)         (\$783,333)         (\$500,000)           TOTAL OTHER FIN. SOURCES / USES         \$1,075,517         \$14,191,667         \$433,333         \$241,667         \$250,000           SURPLUS / DEFICIT INCL OTHER FIN. SOURCES         (\$1,745,588)         (\$2,251,206)         (\$3,340,485)         (\$197,110)         \$1,050,204           BEGINNING FUND BALANCE           AUDIT ADUSTMENTS TO FUND BALANCE         \$17,189,225         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835           PROJECTED YEAR END BALANCE         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835         \$10,705,040		000 \$1.025.000	\$750.000	\$775.000					
TOTAL OTHER FIN. SOURCES / USES         \$1,075,517         \$14,191,667         \$433,333         \$241,667         \$250,000           SURPLUS / DEFICIT INCL OTHER FIN. SOURCES         (\$1,745,588)         (\$2,251,206)         (\$3,340,485)         (\$197,110)         \$1,050,204           BEGINNING FUND BALANCE         \$17,189,225         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835           AUDIT ADUSTMENTS TO FUND BALANCE         \$0         \$0         \$0         \$0         \$0           PROJECTED YEAR END BALANCE         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835	•			(\$516,667)					
BEGINNING FUND BALANCE         \$17,189,225         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835           AUDIT ADUSTMENTS TO FUND BALANCE         \$0         \$0         \$0         \$0         \$0         \$0           PROJECTED YEAR END BALANCE         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835         \$10,705,040				\$258,333					
BEGINNING FUND BALANCE         \$17,189,225         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835           AUDIT ADUSTMENTS TO FUND BALANCE         \$0         \$0         \$0         \$0         \$0         \$0           PROJECTED YEAR END BALANCE         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835         \$10,705,040			· ·						
AUDIT ADUSTMENTS TO FUND BALANCE         \$0         \$0         \$0         \$0         \$0           PROJECTED YEAR END BALANCE         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835         \$10,705,040	SOURCES (\$1,745,588) (\$2,251,206) (\$3,340	485) (\$197,110)	\$1,050,204	\$1,395,768					
AUDIT ADUSTMENTS TO FUND BALANCE         \$0         \$0         \$0         \$0         \$0           PROJECTED YEAR END BALANCE         \$15,443,637         \$13,192,430         \$9,851,946         \$9,654,835         \$10,705,040									
PROJECTED YEAR END BALANCE \$15,443,637 \$13,192,430 \$9,851,946 \$9,654,835 \$10,705,040	BALANCE \$17,189,225 \$15,443,637 \$13,192	430 \$9,851,946	\$9,654,835	\$10,705,040					
PROJECTED YEAR END BALANCE \$15,443,637 \$13,192,430 \$9,851,946 \$9,654,835 \$10,705,040									
	BALANCE \$0 \$0	\$0 \$0	\$0	\$0					
	BALANCE \$15,443,637 \$13,192,430 \$9,851	346 \$9,654,835	\$10,705,040	\$12,100,808					
	NDITURES 84.44% 40.79% 47.89%	53.00%	62.31%	69.58%					
CURU DALANCE AS # 0F CAPETRI UNES         64.44%         40.19%         41.69%         53.00%         62.51%           FUND BALANCE AS # 0F MONTHS OF EXPEND.         10.13         4.90         5.75         6.36         7.48				8.35					

This table projects that in FY25, we will finish the year with a fund balance of \$9,654,835 or 53% of our total expenses, and 59% of our operating expenses which would cover approximately 7.1 months of expenses. However, as demonstrated in the graph above, the low point for that fiscal year is \$4,658,954. That amount of cash on hand is enough to cover approximately 3.4 months of expenses.

The table below summarizes the results from borrowing \$12.2M or \$13.3M:

	Scenarios 1 & 2 (Borrow \$12.2M)	Scenario 3 (Borrow \$13.3M)
End of Year Fund Balance	\$8.5M	\$9.6M
Percentage of Prior Year Total Expenses	47%	53%
Percentage of Prior Year Operating Expenses (Board Policy Fund Balance Limit)	52% (40%)	59% (40%)
Months	6.2	7.1
Low-Point Fund Balance	\$3.5M	\$4.6M
Months	2.6	3.4

#### Timeline:

Construction is anticipated to begin in September and a potential schedule to issue bonds is shown here:

August 16	<ul> <li>Board adopts Resolution Authorizing the Sale of the Debt Certificates</li> <li>Board adopts Notice of Intent Resolution for Working Cash Bonds</li> </ul>
August 30	Debt Certificates sold; delegates approve the final sale
September 15	Debt Certificates close
September 19	30 Day Petition Period Ends for Working Cash Bonds
September 20	<ul> <li>Board adopts Notice of Intent Resolution for Funding Bonds</li> <li>President signs Order calling for BINA hearing</li> </ul>
October 18	Board conducts BINA hearing
October 24	30 Day Petition Period Ends for Funding Bonds
November 15	Board approves parameter resolution authorizing the sale;
November 16	Bonds sold; delegates approve final sale
December 7	Bonds close

#### **Recommendation:**

We recommend that we plan to issue bonds for our full debt capacity at \$13.3M. This will allow us to maintain an additional \$1.1M in reserves to support operating expenses as inflation continues to increase our costs.

#### Attachments:

- Financing Update (PMA presentation)
- Graphs and Tables



# La Grange Highlands SD#106

# Market Update, Debt Overview and New Money Options



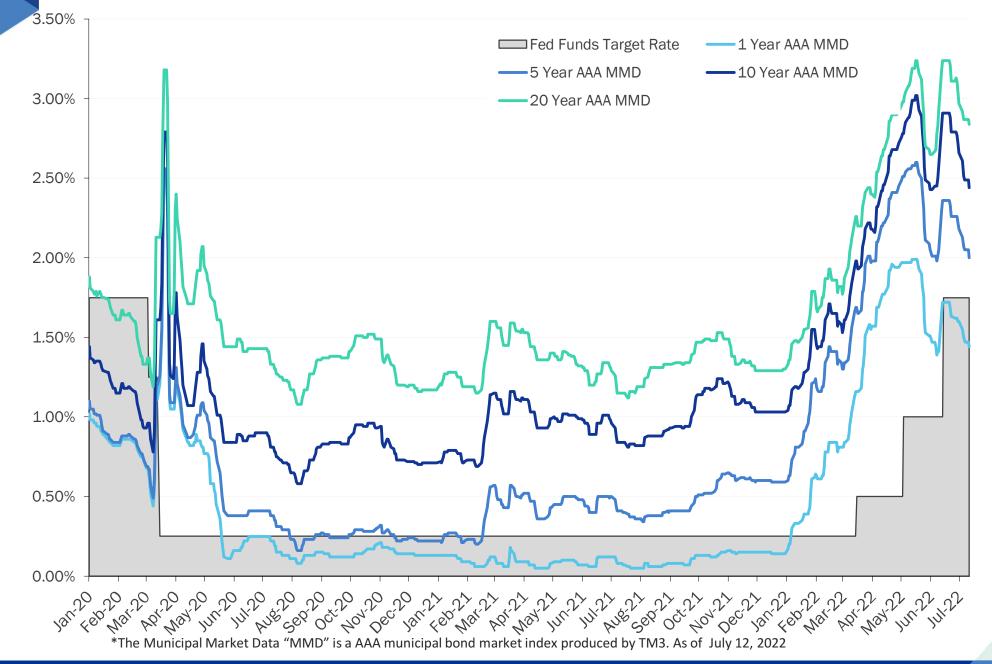
**Robert Lewis** Senior Vice President, Managing Director PMA Securities, LLC

July 19, 2022



# Market Update

### Historical Tax-Exempt Interest Rates since January 1, 2020



PMA<sup>®</sup>



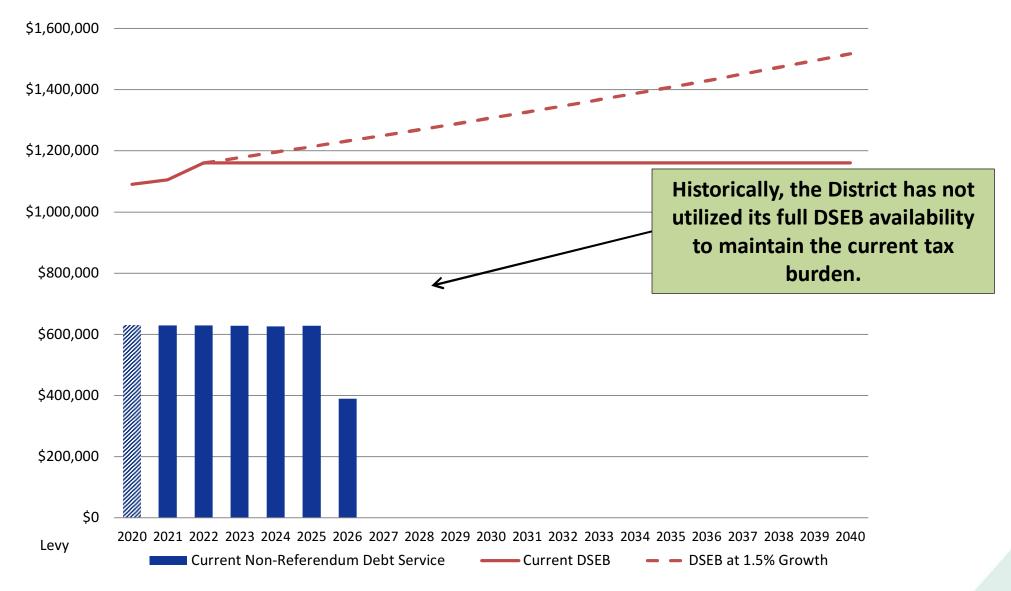
# Debt Overview

### Non-Referendum GO Bonds

- Since the District is subject to tax caps, the annual debt service (principal and interest) payments on non-referendum GO bonds are limited by the District's Debt Service Extension Base (DSEB)
- Original DSEB was determined in tax year 1994 and was equal to the amount of non-referendum debt service levied for that year
  - The types of non-referendum bonds are described on a subsequent slide but include working cash bonds, life safety bonds and funding bonds
- Public Act 96-0501, enacted in 2009, increases a district's DSEB annually by the Consumer Price Index (CPI)
  - Original DSEB: \$890,596
  - DSEB for levy year 2022: \$1,160,364
- The separate working cash capacity formula is currently estimated at about \$11.9 to \$12.4 million (depending on timing)

### **Existing General Obligation Debt Service**

#### **Non-Referendum Debt Service**



### Existing General Obligation Debt Service (detail)

		Ν	on-Referendu	ım Debt Servic	e		_								
							Non								
		\$4,545,000					Referendum								
		GO Limited	\$575,500	\$3,620,000			Debt Service								
		Tax	Taxable GO	GO Limited			Extension			Total General					
		Refunding	Limited	Tax School			Base Created			Obligation	5.0% County				
Levy	Fiscal	Bonds,	Bonds,	Bonds, Series			W/1994 Levy	Remaining		Bonds Debt	Loss/Cost			Growth	B&I Tax
				2021		Total	-	0			Debt Service		EAV	Rate	
Year	Year	Series 2011	Series 2020	2021	<b>•</b>		(1)	Margin	_	Service					Rate
2018	2020	\$ 629,488	\$	₽	⇒	<del>629,488 629,985</del>	<del>\$   1,045,483</del> — <u>1,065,347</u>	<del>\$ 415,996</del>	\$		\$ <u>660,962</u>	<del>\$</del> —	418,191,211	<del>-2.91%</del>	<del>0.1581</del>
2019 2020	2021 2022	<del></del>	<del>583,185</del>	629,633		<u>629,985</u>	<u>1,065,347</u> 1,089,850	<del>435,363</del> 460,217	-	<u>629,985</u> 629,633	<u>661,484</u> 661,115		<u>420,684,993</u> 487,617,470	<del>0.60%</del> 15.91%	<del>0.1572</del> 0.1356
2020	2022			629,200		629,200	1,105,108	475,908		629,200	660,660		487,617,470	0.00%	0.1355
2021	2023	_		629,000		629,200 629,000	1,160,364	473,908 531,364		629,000	660,450		487,617,470	0.00%	0.1355
2022	2024	-	-	628,000		628,000	1,160,364	532,364		628,000	659,400		511,998,344	5.00%	0.1288
2024	2026	-	-	626,200		626,200	1,160,364	534,164		626,200	657,510		511,998,344	0.00%	0.1284
2025	2027	-	-	628,600		628,600	1,160,364	531,764		628,600	660,030		511,998,344	0.00%	0.1289
2026	2028	-	-	390,000		390,000	1,160,364	770,364		390,000	409,500		537,598,261	5.00%	0.0762
2027	2029	-	-	-		-	1,160,364	1,160,364		-	-		537,598,261	0.00%	0.0000
2028	2030	-	-	-		-	1,160,364	1,160,364		-	-		537,598,261	0.00%	0.0000
2029	2031	-	-	-		-	1,160,364	1,160,364		-	-		564,478,174	5.00%	0.0000
2030	2032	-	-	-		-	1,160,364	1,160,364		-	-		564,478,174	0.00%	0.0000
2031	2033	-	-	-		-	1,160,364	1,160,364		-	-		564,478,174	0.00%	0.0000
2032	2034	-	-	-		-	1,160,364	1,160,364		-	-		592,702,082	5.00%	0.0000
2033	2035	-	-	-		-	1,160,364	1,160,364		-	-		592,702,082	0.00%	0.0000
2034	2036	-	-	-		-	1,160,364	1,160,364		-	-		592,702,082	0.00%	0.0000
2035	2037	-	-	-		-	1,160,364	1,160,364		-	-		622,337,187	5.00%	0.0000
2036	2038	-	-	-		-	1,160,364	1,160,364		-	-		622,337,187	0.00%	0.0000
2037	2039	-	-	-		-	1,160,364	1,160,364		-	-		622,337,187	0.00%	0.0000
2038	2040	-	-	-		-	1,160,364	1,160,364		-	-		653,454,046	5.00%	0.0000
2039	2041	-	-	-		-	1,160,364	1,160,364		-	-		653,454,046	0.00%	0.0000
2040	2042						1,160,364	1,160,364		-			653,454,046	0.00%	0.0000
	OS From														
Curre	ent FY:	<u>\$</u>	<u>\$</u>	\$ 4,160,633	\$ 4	4,160,633			\$	4,160,633	\$ 4,368,665				

(1) Pursuant to Public Act 96-0501, the District's DSEB will increase by the lesser of CPI or 5% each year starting with levy year 2009.

The applicable CPI increase has been applied to levy years 2009-2022, and assumed to be 0% per year thereafter.

If the District issues non-referendum bonds with debt service structured assuming a growing DSEB,

it will need to pass resolutions, perhaps annually, to capture the additional DSEB levy available from CPI growth.

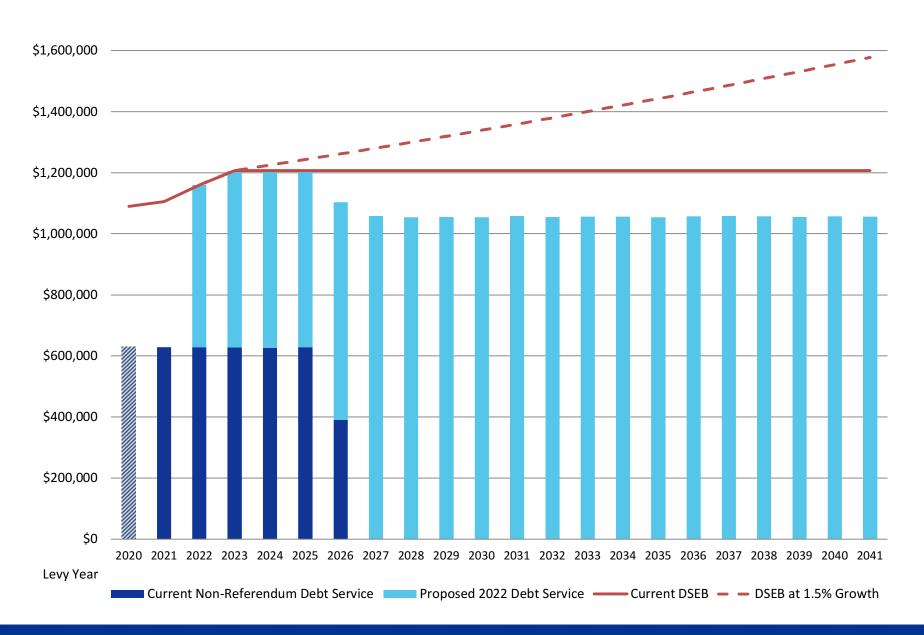
If the CPI growth is less than estimated on average, the District will have to pay debt service in excess of the DSEB from funds on hand.



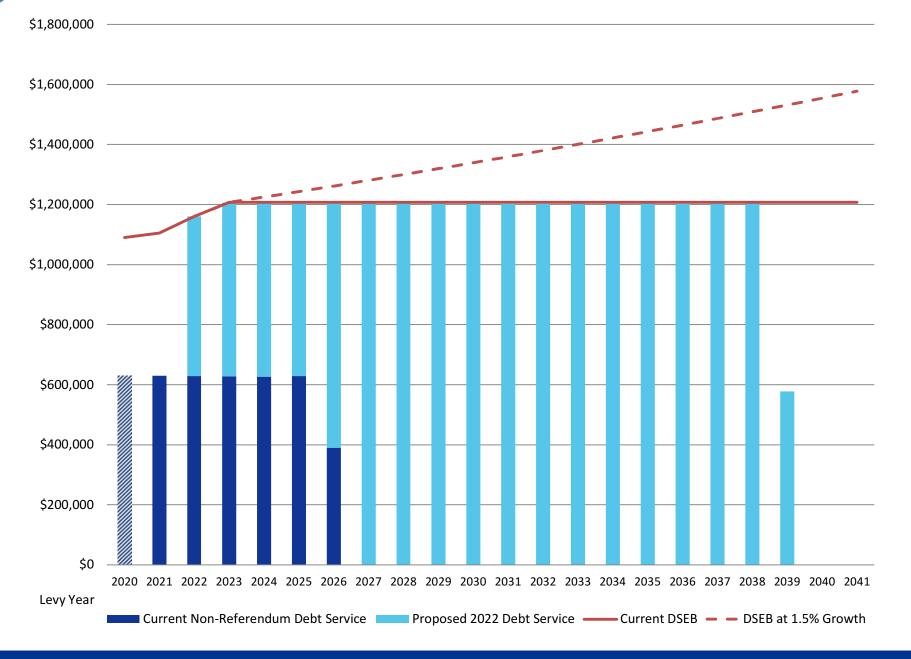
### New Money Options

### Scenario 1: \$12 Million Project Proceeds (20 Years)

\$1,800,000



### Scenario 2: \$12 Million Project Proceeds (Shortened)



### Scenario 3: Estimated Maximum Proceeds: \$13.3 Million \$1,800,000 Requires a portion of the bonds to be "funding" bonds \$1,600,000 \$1,400,000 \$1,200,000 \$1,000,000 \$800,000 \$600,000 \$400,000 \$200,000 \$0 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038 2039 2040 2041 Levy Year Current Non-Referendum Debt Service Proposed 2022 Debt Service Current DSEB — DSEB at 1.5% Growth



	2022 Bond Scenarios							
		Option 1		Option 2		Option 3		
Proceeds	\$	12,000,000	\$	12,000,000	\$	13,345,000		
Estimated Net Total Debt Service (1)	\$	18,824,698	\$	18,101,150	\$	21,146,674		
Estimated TIC (1) (2)		4.10%		4.10%		4.10%		
Fiscal Year of Final Maturity		2043		2041		2043		

<sup>(1)</sup> Indicative rates provided by Capital One as of June 28, 2022.

<sup>(2)</sup> True Interest Cost (TIC) is the semiannual discount rate which equates the principal and interest payments to the purchase price paid by the purchaser.

### Taxpayer Impact Summary

		No Change	Year 2 and after	Change from Current
Actual/Est. B&I Rate in LY 2020/2021		\$0.136	\$0.260	\$0.124
Estimated B&I Tax Payments (1)	Levy / Tax Collection Year			
\$300,000 Home	2020 / 2021	\$111.97	\$214.49	\$102.52
\$401,200 Median Value Home	2020 / 2021	\$154.31	\$295.60	\$141.29
\$500,000 Home	2020 / 2021	\$195.65	\$374.79	\$179.14
\$700,000 Home	2020 / 2021	\$279.33	\$535.10	\$255.77

<sup>(1)</sup> Actual tax rates and payments may vary based on any property tax rate initiatives and other factors. Reflects \$10,000 homeowner exemption.



## **Timelines and Funding Bond Process**

### Sample Timeline of Key Events for WC Bonds

August 16	<ul> <li>President signs Order calling for Bond Issue Notification Act (BINA) hearing</li> </ul>
August 16	Board adopts Notice of Intent Resolution
September 19	30 Day Petition Period Ends
September 20	Board conducts BINA hearing
October 18	Board approves parameter resolution authorizing the sale
October 19	Bonds sold; delegates approve final sale
November 9	Bonds close

### Funding Bond Option – How It Works

#### Step 1: Issue Debt Certificates

- Depending upon the size of the financing, the District may sell the obligation directly to a bank or perhaps another unit of government
- Provides the proceeds to pay for capital projects
- X Would be payable from operating dollars instead of a separate property tax levy if not for Step 2
  - Establishes a claim against which the District can issue a funding bond



#### Step 2: Issue Non-Referendum Funding Bonds

- After the completion of a 30-day petition period and a BINA hearing, the District sells non-referendum funding bonds to payoff the initial financing
- Proceeds from initial financing transfer to funding bonds for tax law purposes
- Paid from separate property tax levy (subject to the DSEB, if applicable)

# Sample Timeline of Key Events for Funding/WC Bonds

August 16	<ul> <li>Board adopts Resolution Authorizing the Sale of the Debt Certificates</li> <li>Board adopts Notice of Intent Resolution for Working Cash Bonds</li> </ul>
August 30	Debt Certificates sold; delegates approve the final sale
September 15	Debt Certificates close
September 19	30 Day Petition Period Ends for Working Cash Bonds
September 20	<ul> <li>Board adopts Notice of Intent Resolution for Funding Bonds</li> <li>President signs Order calling for BINA hearing</li> </ul>
October 18	Board conducts BINA hearing
October 24	30 Day Petition Period Ends for Funding Bonds
November 15	Board approves parameter resolution authorizing the sale;
November 16	Bonds sold; delegates approve final sale
December 7	Bonds close



Disclosure

The information contained herein is solely intended to suggest/discuss potentially applicable financing applications and is not intended to be a specific buy/sell recommendation, nor is it an official confirmation of terms. Any terms discussed herein are preliminary until confirmed in a definitive written agreement.

The analysis or information presented herein is based upon hypothetical projections and/or past performance that have certain limitations. No representation is made that it is accurate or complete or that any results indicated will be achieved. In no way is past performance indicative of future results. Changes to any prices, levels, or assumptions contained herein may have a material impact on results. Any estimates or assumptions contained herein represent our best judgment as of the date indicated and are subject to change without notice. Examples are merely representative and are not meant to be all-inclusive. The information set forth herein was gathered from sources which we believe, but do not guarantee, to be accurate. Neither the information, nor any options expressed, constitute a solicitation by us for purposes of sale or purchase of any securities or commodities. Investment/financing decisions by market participants should not be based on this information.

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# Appendix: New Money Options Scenario Detail and Other Schedules

### Scenario 1: \$12 Million Project Proceeds (20 Years)

			1	Non-Referendu	m Debt Servic	e								
								Non						
		\$4,545,000			PROPOSED			Referendum						
		GO Limited	\$575,500	\$3,620,000	GO Limited			Debt Service						
		Tax	Taxable GO	GO Limited	Tax School			Extension		Total General				
		Refunding	Limited	Tax School	Bonds,			Base Created		Obligation	5.0% County			
Lew	Fiscal	Bonds,	Bonds,	Bonds, Series	Series 2022	Capitalized		W/1994 Levy	Remaining	Bonds Debt	Loss/Cost		Growth	B&I Tax
Year	Year	Series 2011	Series 2020	2021	(2)	Interest	Total	(1)	Margin	Service	Debt Service	EAV	Rate	Rate
2018	2020	\$ 629,488	\$	\$	\$	\$	\$ 629,488	\$ 1,045,483	\$ 415,996	\$ 629,488	\$ 660,962	\$ 418,191,211	<del>-2.91%</del>	0.1581
2019	2021	46,800			- <u> </u>		<u>629,985</u>	<u>1,065,347</u>	435,363	629,985	661,484	420,684,993	0.60%	0.1572
2020	2022	-	-	629,633	-	-	629,633	1,089,850	460,217	629,633	661,115	487,617,470	15.91%	0.1356
2021	2023	-	-	629,200	-	-	629,200	1,105,108	475,908	629,200	660,660	487,617,470	0.00%	0.1355
2022	2024	-	-	629,000	581,175	(49,815)	1,160,360	1,160,364	4	1,160,360	1,218,378	487,617,470	0.00%	0.2499
2023	2025	-	-	628,000	578,150	-	1,206,150	1,206,778	628	1,206,150	1,266,458	487,617,470	0.00%	0.2597
2024	2026	-	-	626,200	579,870	-	1,206,070	1,206,778	708	1,206,070	1,266,374	487,617,470	0.00%	0.2597
2025	2027	-	-	628,600	576,385	-	1,204,985	1,206,778	1,793	1,204,985	1,265,234	487,617,470	0.00%	0.2595
2026	2028	-	-	390,000	712,900	-	1,102,900	1,206,778	103,878	1,102,900	1,158,045	487,617,470	0.00%	0.2375
2027	2029	-	-	-	1,058,675	-	1,058,675	1,206,778	148,103	1,058,675	1,111,609	487,617,470	0.00%	0.2280
2028	2030	-	-	-	1,054,895	-	1,054,895	1,206,778	151,883	1,054,895	1,107,640	487,617,470	0.00%	0.2272
2029	2031	-	-	-	1,055,295	-	1,055,295	1,206,778	151,483	1,055,295	1,108,060	487,617,470	0.00%	0.2272
2030	2032	-	-	-	1,054,670	-	1,054,670	1,206,778	152,108	1,054,670	1,107,404	487,617,470	0.00%	0.2271
2031	2033	-	-	-	1,058,020	-	1,058,020	1,206,778	148,758	1,058,020	1,110,921	487,617,470	0.00%	0.2278
2032	2034	-	-	-	1,055,140	-	1,055,140	1,206,778	151,638	1,055,140	1,107,897	487,617,470	0.00%	0.2272
2033	2035	-	-	-	1,056,235	-	1,056,235	1,206,778	150,543	1,056,235	1,109,047	487,617,470	0.00%	0.2274
2034	2036	-	-	-	1,056,100	-	1,056,100	1,206,778	150,678	1,056,100	1,108,905	487,617,470	0.00%	0.2274
2035	2037	-	-	-	1,054,735	-	1,054,735	1,206,778	152,043	1,054,735	1,107,472	487,617,470	0.00%	0.2271
2036	2038	-	-	-	1,057,140	-	1,057,140	1,206,778	149,638	1,057,140	1,109,997	487,617,470	0.00%	0.2276
2037	2039	-	-	-	1,058,110	-	1,058,110	1,206,778	148,668	1,058,110	1,111,016	487,617,470	0.00%	0.2278
2038	2040	-	-	-	1,057,645	-	1,057,645	1,206,778	149,133	1,057,645	1,110,527	487,617,470	0.00%	0.2277
2039	2041	-	-	-	1,055,745	-	1,055,745	1,206,778	151,033	1,055,745	1,108,532	487,617,470	0.00%	0.2273
2040	2042	-	-	-	1,057,410	-	1,057,410	1,206,778	149,368	1,057,410	1,110,281	487,617,470	0.00%	0.2277
2041	2043				1,056,218	-	1,056,218	1,206,778	150,561	1,056,218	1,109,028	487,617,470	0.00%	0.2274
Total	DS From													
Curr	ent FY:	\$	\$	\$ 4,160,633	\$18,874,513	\$ (49,815)	\$22,985,331			\$ 22,985,331	\$ 24,134,597			

Working Cash Proceeds: \$12,000,000

(1) Pursuant to Public Act 96-0501, the District's DSEB will increase by the lesser of CPI or 5% each year starting with lewy year 2009.

The applicable CPI increase has been applied to lew years 2009-2022, assumed to be 4.00% in lew year 2023 and 0% per year thereafter.

If the District issues non-referendum bonds with debt service structured assuming a growing DSEB,

it will need to pass resolutions, perhaps annually, to capture the additional DSEB levy available from CPI growth.

If the CPI growth is less than estimated on average, the District will have to pay debt service in excess of the DSEB from funds on hand.

(2) Indicative rates provided by Capital One as of June 28, 2022. Estimated TIC = 4.10%.

NOTE: Scenarios where a greater portion of the overall debt is issued in advance of the expenditures of the proceeds will likely result in higher fees earned by the investment manager of the debt proceeds.

### Scenario 2: \$12 Million Project Proceeds (Shortened)

			N	lon-Referendu	m Debt Servic	e		_						
								Non						
		\$4,545,000			PROPOSED			Referendum						
		GO Limited	\$575,500	\$3,620,000	GO Limited			Debt Service						
		Tax	Taxable GO	GO Limited	Tax School			Extension		Total General				
		Refunding	Limited	Tax School	Bonds,			Base Created		Obligation	5.0% County			
Lew	Fiscal	Bonds,	Bonds,	Bonds, Series	Series 2022	Capitalized		W/1994 Levy	Remaining	Bonds Debt	Loss/Cost		Growth	B&I Tax
Year	Year	Series 2011	Series 2020	2021	(2)	Interest	Total	(1)	Margin	Service	Debt Service	EAV	Rate	Rate
2018	2020	\$ 629.488	\$	\$		\$	\$ 629.488	\$ <u>1,045,483</u>	\$ 415,996	\$ 629.488	\$ 660,962	\$ 418,191,211	-2.91%	0.1581
2019	2021	46,800	÷ 	¥	÷	÷	<u>629,985</u>	<u>-1,065,347</u>	435,363	<u> </u>	<u></u>	420,684,993	0.60%	0.1572
2020	2022	-	-	629,633	-	-	629,633	1,089,850	460,217	629,633	661,115	487,617,470	15.91%	0.1356
2021	2023	-	-	629,200	-	-	629,200	1,105,108	475,908	629,200	660,660	487,617,470	0.00%	0.1355
2022	2024	-	-	629,000	581,175	(49,815)	1,160,360	1,160,364	4	1,160,360	1,218,378	487,617,470	0.00%	0.2499
2023	2025	-	-	628,000	578,150	-	1,206,150	1,206,778	628	1,206,150	1,266,458	487,617,470	0.00%	0.2597
2024	2026	-	-	626,200	579,870	-	1,206,070	1,206,778	708	1,206,070	1,266,374	487,617,470	0.00%	0.2597
2025	2027	-	-	628,600	576,385	-	1,204,985	1,206,778	1,793	1,204,985	1,265,234	487,617,470	0.00%	0.2595
2026	2028	-	-	390,000	812,900	-	1,202,900	1,206,778	3,878	1,202,900	1,263,045	487,617,470	0.00%	0.2590
2027	2029	-	-	-	1,204,575	-	1,204,575	1,206,778	2,203	1,204,575	1,264,804	487,617,470	0.00%	0.2594
2028	2030	-	-	-	1,204,645	-	1,204,645	1,206,778	2,133	1,204,645	1,264,877	487,617,470	0.00%	0.2594
2029	2031	-	-	-	1,203,485	-	1,203,485	1,206,778	3,293	1,203,485	1,263,659	487,617,470	0.00%	0.2591
2030	2032	-	-	-	1,206,095	-	1,206,095	1,206,778	683	1,206,095	1,266,400	487,617,470	0.00%	0.2597
2031	2033	-	-	-	1,202,270	-	1,202,270	1,206,778	4,508	1,202,270	1,262,384	487,617,470	0.00%	0.2589
2032	2034	-	-	-	1,202,215	-	1,202,215	1,206,778	4,563	1,202,215	1,262,326	487,617,470	0.00%	0.2589
2033	2035	-	-	-	1,205,725	-	1,205,725	1,206,778	1,053	1,205,725	1,266,011	487,617,470	0.00%	0.2596
2034	2036	-	-	-	1,202,595	-	1,202,595	1,206,778	4,183	1,202,595	1,262,725	487,617,470	0.00%	0.2590
2035	2037	-	-	-	1,203,030	-	1,203,030	1,206,778	3,748	1,203,030	1,263,182	487,617,470	0.00%	0.2591
2036	2038	-	-	-	1,201,825	-	1,201,825	1,206,778	4,953	1,201,825	1,261,916	487,617,470	0.00%	0.2588
2037	2039	-	-	-	1,203,980	-	1,203,980	1,206,778	2,798	1,203,980	1,264,179	487,617,470	0.00%	0.2593
2038	2040	-	-	-	1,204,290	-	1,204,290	1,206,778	2,488	1,204,290	1,264,505	487,617,470	0.00%	0.2593
2039	2041	-	-	-	577,755	-	577,755	1,206,778	629,023	577,755	606,643	487,617,470	0.00%	0.1244
2040	2042	-	-	-	-	-	-	1,206,778	1,206,778	-	-	487,617,470	0.00%	0.0000
2041	2043							1,206,778	1,206,778			487,617,470	0.00%	0.0000
	OS From													
Curre	ent FY:	<u>\$</u>	\$	\$ 4,160,633	\$18,150,965	\$ (49,815)	\$22,261,783			\$ 22,261,783	\$ 23,374,872			

Working Cash Proceeds: \$12,000,000

(1) Pursuant to Public Act 96-0501, the District's DSEB will increase by the lesser of CPI or 5% each year starting with lewy year 2009.

The applicable CPI increase has been applied to levy years 2009-2022, assumed to be 4.00% in levy year 2023 and 0% per year thereafter.

If the District issues non-referendum bonds with debt service structured assuming a growing DSEB,

it will need to pass resolutions, perhaps annually, to capture the additional DSEB levy available from CPI growth.

If the CPI growth is less than estimated on average, the District will have to pay debt service in excess of the DSEB from funds on hand.

(2) Indicative rates provided by Capital One as of June 28, 2022. Estimated TIC = 4.10%.

NOTE: Scenarios where a greater portion of the overall debt is issued in advance of the expenditures of the proceeds will likely result in higher fees earned by the investment manager of the debt proceeds.

### Scenario 3: Estimated Maximum Proceeds: \$13.3 Million

			Ν	lon-Referendu	m Debt Servic	e		_						
								Non						
		\$4,545,000			PROPOSED			Referendum						
		GO Limited	\$575,500	\$3,620,000	GO Limited			Debt Service						
		Tax	Taxable GO	GO Limited	Tax School			Extension		Total General				
		Refunding	Limited	Tax School	Bonds,			Base Created		Obligation	5.0% County			
Levy	Fiscal	Bonds,	Bonds,	Bonds, Series	Series 2022	Capitalized		W/1994 Lew	Remaining	Bonds Debt	Loss/Cost		Growth	B&I Tax
Year	Year	Series 2011	Series 2020	2021	(2)	Interest	Total	(1)	Margin	Service	Debt Service	EAV	Rate	Rate
2018	2020	\$ 629.488	\$	\$	\$	<u>\$</u>	\$ 629,488	\$ 1.045.483	\$ 415.996	\$ 629,488	\$ 660.962	\$ 418.191.211	-2.91%	0.1581
2019	2021	46,800		<u> </u>		<u> </u>	629,985	<u>-1,065,347</u>	435,363	629,985	661,484	420,684,993	0.60%	0.1572
2020	2022	-	-	629,633	-	-	629,633	1,089,850	460,217	629,633	661,115	487,617,470	15.91%	0.1356
2021	2023	-	-	629,200	-	-	629,200	1,105,108	475,908	629,200	660,660	487,617,470	0.00%	0.1355
2022	2024	-	-	629,000	651,968	(121,080)	1,159,889	1,160,364	475	1,159,889	1,217,883	487,617,470	0.00%	0.2498
2023	2025	-	-	628,000	573,830	-	1,201,830	1,206,778	4,948	1,201,830	1,261,922	487,617,470	0.00%	0.2588
2024	2026	-	-	626,200	578,215	-	1,204,415	1,206,778	2,363	1,204,415	1,264,636	487,617,470	0.00%	0.2593
2025	2027	-	-	628,600	577,395	-	1,205,995	1,206,778	783	1,205,995	1,266,295	487,617,470	0.00%	0.2597
2026	2028	-	-	390,000	816,575	-	1,206,575	1,206,778	203	1,206,575	1,266,904	487,617,470	0.00%	0.2598
2027	2029	-	-	-	1,205,915	-	1,205,915	1,206,778	863	1,205,915	1,266,211	487,617,470	0.00%	0.2597
2028	2030	-	-	-	1,203,855	-	1,203,855	1,206,778	2,923	1,203,855	1,264,048	487,617,470	0.00%	0.2592
2029	2031	-	-	-	1,205,770	-	1,205,770	1,206,778	1,008	1,205,770	1,266,059	487,617,470	0.00%	0.2596
2030	2032	-	-	-	1,206,455	-	1,206,455	1,206,778	323	1,206,455	1,266,778	487,617,470	0.00%	0.2598
2031	2033	-	-	-	1,205,910	-	1,205,910	1,206,778	868	1,205,910	1,266,206	487,617,470	0.00%	0.2597
2032	2034	-	-	-	1,204,135	-	1,204,135	1,206,778	2,643	1,204,135	1,264,342	487,617,470	0.00%	0.2593
2033	2035	-	-	-	1,206,130	-	1,206,130	1,206,778	648	1,206,130	1,266,437	487,617,470	0.00%	0.2597
2034	2036	-	-	-	1,201,690	-	1,201,690	1,206,778	5,088	1,201,690	1,261,775	487,617,470	0.00%	0.2588
2035	2037	-	-	-	1,206,020	-	1,206,020	1,206,778	758	1,206,020	1,266,321	487,617,470	0.00%	0.2597
2036	2038	-	-	-	1,203,710	-	1,203,710	1,206,778	3,068	1,203,710	1,263,896	487,617,470	0.00%	0.2592
2037	2039	-	-	-	1,204,965	-	1,204,965	1,206,778	1,813	1,204,965	1,265,213	487,617,470	0.00%	0.2595
2038	2040	-	-	-	1,204,580	-	1,204,580	1,206,778	2,198	1,204,580	1,264,809	487,617,470	0.00%	0.2594
2039	2041	-	-	-	1,202,555	-	1,202,555	1,206,778	4,223	1,202,555	1,262,683	487,617,470	0.00%	0.2589
2040	2042	-	-	-	1,203,890	-	1,203,890	1,206,778	2,888	1,203,890	1,264,085	487,617,470	0.00%	0.2592
2041	2043				1,204,190		1,204,190	1,206,778	2,588	1,204,190	1,264,400	487,617,470	0.00%	0.2593
	DS From													
Curre	ent FY:	<u>\$</u>	<u>\$</u>	\$ 4,160,633	\$21,267,753	\$ (121,080)	\$25,307,307			\$ 25,307,307	\$ 26,572,672			

Working Cash Proceeds: \$12,000,000 Est. Debt Certificate Proceeds: \$ 1,345,000

Total: \$13,345,000

(1) Pursuant to Public Act 96-0501, the District's DSEB will increase by the lesser of CPI or 5% each year starting with levy year 2009.

The applicable CPI increase has been applied to lewy years 2009-2022, assumed to be 4.00% in lewy year 2023 and 0% per year thereafter.

If the District issues non-referendum bonds with debt service structured assuming a growing DSEB,

it will need to pass resolutions, perhaps annually, to capture the additional DSEB levy available from CPI growth.

If the CPI growth is less than estimated on average, the District will have to pay debt service in excess of the DSEB from funds on hand.

(2) Indicative rates provided by Capital One as of June 28, 2022. Estimated TIC = 4.10%.

NOTE: Scenarios where a greater portion of the overall debt is issued in advance of the expenditures of the proceeds will likely result in higher fees earned by the investment manager of the debt proceeds.

### Legal Debt Margin

### 6.9% of EAV for K-8 and 9-12 districts, 13.8% of EAV for unit districts

Less: outstanding principal

#### **Exemptions** exist

unless a tax is

debt service

extended to pay

	for some bonds							
	Ior some bonds	Levy Year		2021		2022		2023
		Collection Year		2022		2023		2024
	Working cash	Fiscal Year Ending 6/30		2023		2024		2025
	bonds and funding bonds are exempted at the time of issuance but count after	Direct Debt, Beginning of Period (1) Principal Paydown, Series 2021 (2) Direct Debt, End of Period (1) Equalized Assessed Valuation	\$     \$	3,105,000 (505,000) 2,600,000 487,617,470	\$	2,600,000 (525,000) 2,075,000 487,617,470	\$	2,075,000 (545,000) 1,530,000 511,998,344
	issuance	Assumed EAV Increase				0.00%		5.00%
	Alternate Bonds do not count	Statutory Debt Limit @ 6.90% Direct Debt, End of Period as % of EAV Statutory Debt Margin at End of Period (1)	\$	33,645,605 0.53% 31,045,605		33,645,605 0.43% 31,570,605	\$ \$	35,327,886 0.30% 33,797,886
e C	against a district's legal debt margin	(1) Assumes that the principal due in the currer Does not include leases.	nt year is	s paid or that th	ne f	unds are set as	side	

(2) Principal paid on December 1 of the fiscal year.



		\$	3,620,000						
		G	O Limited			Cumulative			
		Та	ax School				Principal		
Levy	Fiscal	Bo	nds, Series		Er	nding Principal	Retirement as		
Year	Year		2021	Total		Balance	Percent of Total		
2021	2023	\$	505,000	\$ 505,000	\$	2,600,000	16.26%		
2022	2024		525,000	525,000		2,075,000	33.17%		
2023	2025		545,000	545,000		1,530,000	50.72%		
2024	2026		565,000	565,000		965,000	68.92%		
2025	2027		590,000	590,000		375,000	87.92%		
2026	2028		375,000	375,000		-	100.00%		
2027	2029		_	 _		-	100.00%		
То	tals:	\$	3,105,000	\$ 3,105,000					
Purpose:		Wo	orking Cash						
Callable:			N/A						

### School Borrowing Options Summary

The estimated WC capacity is	Pa	yable fron	Payable from operating funds.				
\$11.9 million	Working Cash Bonds	Funding Bonds	Tort Funding Bonds	Life Safety Bonds	Building Bonds	Debt/Lease Certificates	Alternate Revenue Bonds
Purpose	- Capital projects - Cashflow	-	- Pay tort judgments or settlements	- Life safety projects	- School construction & renovation	<ul> <li>Capital projects</li> </ul>	<ul> <li>Capital projects</li> </ul>
R eferendum R equirement	30-day notice period	30-day notice period	No	No	Yes	No	30-day notice period
Separate Tax Levy Available	Yes	Yes	Yes	Yes	Yes	No; paid from O perations	Yes; paid from Operations or other source
Subject to Debt Service Extension Base	Only if capped	O nly if capped	Only if capped	Only if capped	No	No	No
Public Hearing Required (BINA)	Yes	Yes	Yes	Yes		No	Yes
Final Maturity Limit	20 years	20 years	20 years	20 years	20 years	20 years	40 years
Subject to Debt Limit	No	No	Yes	Yes	Yes	Yes	No (as long as levy is not accessed)
Other Restrictions	Principal limited by a working cash formula	Often a 2-step process involving initial issuance of debt certificates				Lease required for new building	Revenue coverage tests may apply

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- We are planning for a new addition to accommodate our growing student enrollment, renovation of existing spaces such as the LRC and ECE rooms, and roof and siding replacement.
- The project is not expected to exceed \$17.3M, which includes \$1.1M of work and funds from a previous bond issuance.
- \$16.2M will come from a combination of spending from our reserves and borrowing additional money in the form of new bonds.



The information being presented tonight will explore two possibilities:

# Spending our reserves to the greatest extent possible and borrowing the remainder of the project cost (borrowing \$12.2M)

OR

Borrowing our maximum capacity and spending the least amount possible from our reserves (borrowing \$13.3M)

**Considerations:** 

- Market Update
- Borrowing Capacity
- Two scenarios for borrowing \$12.2M
- Scenario for borrowing \$13.3M
- Taxpayer Impact
- Timeline
- Financial Forecasting







### La Grange Highlands SD#106

Market Update, Debt Overview and New Money Options



Robert Lewis Senior Vice President, Managing Director PMA Securities, LLC

July 19, 2022

### **Presentation**

### **Financial Projections**



Considering updated financial projections will help us make an informed decision regarding the best financing plan for our project. Most of the assumptions in the two options are the same.

The only difference between the two projections is that the first includes an additional revenue of \$12.2M in bond proceeds and the second includes an additional revenue of \$13.3M in bond proceeds.

### **Common Assumptions**

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**REVENUE ASSUMPTIONS:** 

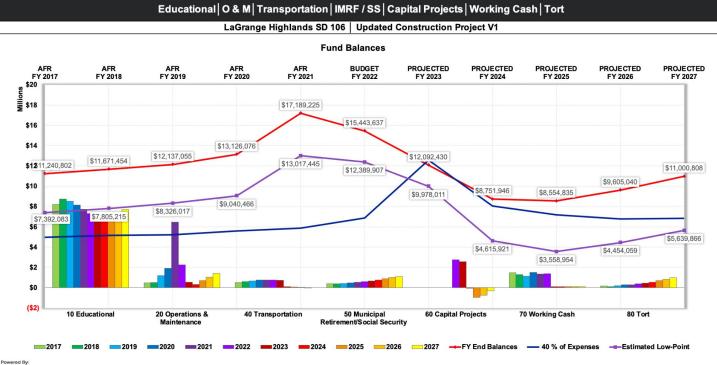
- Current EAV growing at 2%, with 5% increase after the triennial assessment
- \$8 million in new construction EAV each year
- 5% increase in CPI for levy years 2022 and 2023, and 2% increase each year after
- Maintain minimal earnings on investments, approx. \$55,000 each year
- No changes to other local revenue sources and grant funding

EXPENSE ASSUMPTIONS:

- \$17.3 million construction project
- 10-year capital improvements to the existing building (roofs, boilers, etc.)
- Operating increase of \$9 per square foot of the new addition, including the custodial position
- 7 additional FTE, salaries and benefits

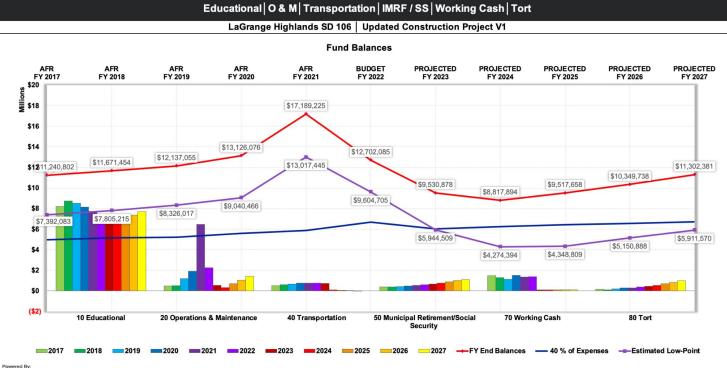
### Scenarios 1 & 2 - \$12.2M Bond Sale

Fund 60 balance and expenses are included in the fund balance limit.



### Scenarios 1 & 2 - \$12.2M Bond Sale

Fund 60 balance and expenses are not included in the fund balance limit.



FORECASTS



#### Educational | O & M | Transportation | IMRF / SS | Capital Projects | Working Cash | Tort

#### LaGrange Highlands SD 106 Updated Construction Project V1

**Projection Summary** 

			_		_		_		_		_
	BUDGET	PROJECTED		PROJECTED		PROJECTED		PROJECTED		PROJECTED	
	FY 2022	FY 2023	% ∆	FY 2024	% ∆	FY 2025	% ∆	FY 2026	% ∆	FY 2027	% ∆
REVENUE											
Local	\$14,172,753	\$14,414,693	1.71%	\$15,683,137	8.80%	\$16,766,271	6.91%	\$16,968,015	1.20%	\$17,517,027	3.24%
State	\$723,717	\$813,717	12.44%	\$764,217	-6.08%	\$663,717	-13.15%	\$663,717	0.00%	\$663,717	0.00%
Federal	\$571,749	\$668,911	16.99%	\$348,911	-47.84%	\$348,911	0.00%	\$348,911	0.00%	\$348,911	0.00%
Other	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL REVENUE	\$15,468,219	\$15,897,321	2.77%	\$16,796,265	5.65%	\$17,778,899	5.85%	\$17,980,643	1.13%	\$18,529,655	3.05%
EXPENDITURES											
Salary and Benefit Costs	\$11,510,028	\$11,804,770	2.56%	\$12,265,098	3.90%	\$12,653,446	3.17%	\$12,940,176	2.27%	\$13,284,737	2.66%
Other	\$6,779,296	\$20,535,424	202.91%	\$8,304,986	-59.56%	\$5,564,230	-33.00%	\$4,240,263	-23.79%	\$4,107,484	-3.13%
	\$18,289,325	\$32,340,194	76.83%	\$20,570,083	-36.39%	\$18,217,676	-11.44%	\$17,180,439	-5.69%	\$17,392,220	1.23%
SURPLUS / DEFICIT	(\$2,821,106)	(\$16,442,873)		(\$3,773,818)		(\$438,777)		\$800,204		\$1,137,435	
OTHER FINANCING SOURCES / USES	¢0.000.550	\$40 475 000		£4 000 000		\$4 005 000		\$750.000		¢775 000	
Other Financing Sources Other Financing Uses	\$3,226,552 (\$2,151,035)	\$16,175,000 (\$3,083,333)		\$1,900,000 (\$1,466,667)		\$1,025,000 (\$783,333)		\$750,000 (\$500,000)		\$775,000 (\$516,667)	
TOTAL OTHER FIN. SOURCES / USES	\$1,075,517	\$13,091,667		\$433,333		\$241.667		\$250,000		\$258,333	
TOTAL OTHER FIN. SOURCES / USES	\$1,075,517	\$13,091,007		\$433,333		\$241,007		\$250,000		\$256,555	
SURPLUS / DEFICIT INCL. OTHER FIN. SOURCES	(\$1,745,588)	(\$3,351,206)		(\$3,340,485)		(\$197,110)		\$1,050,204		\$1,395,768	
	(\$1,140,000)	(\$0,001,200)		(\$0,040,400)		(\$101,110)		\$1,000,204		\$1,000,700	
BEGINNING FUND BALANCE	\$17,189,225	\$15,443,637		\$12,092,430		\$8,751,946		\$8,554,835		\$9,605,040	
	+,	+,,		+		***		++,,		**,***,***	
AUDIT ADUSTMENTS TO FUND BALANCE	\$0	\$0		\$0		\$0		\$0		\$0	
Aug 10, 29 (2016) And 0.5 (2017)		1. T. C.						2. * 1924			
PROJECTED YEAR END BALANCE	\$15,443,637	\$12,092,430		\$8,751,946		\$8,554,835		\$9,605,040		\$11,000,808	
F F F F F F F F F F F F F F F F F F F											
FUND BALANCE AS % OF EXPENDITURES	84.44%	37.39%		42.55%		46.96%		55.91%		63.25%	
FUND BALANCE AS # OF MONTHS OF EXPEND.	10.13	4.49		5.11		5.64		6.71		7.59	

### Scenarios 1 & 2 - \$12.2M Bond Sale



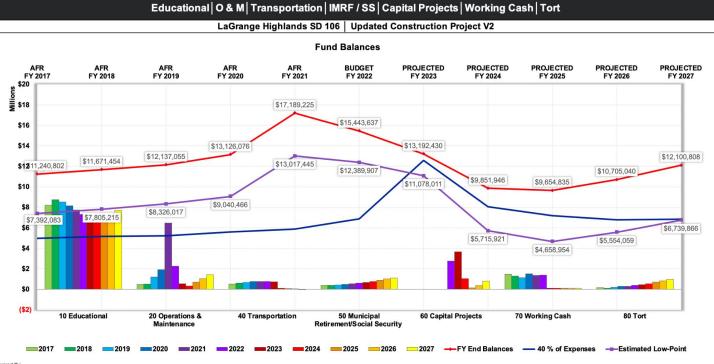
These scenarios show that our fund balances will decrease through FY25 as we increase staff and pay for the construction project. Beginning in FY26, we notice that the fund balances start to grow again. In FY25, our low-cash point is expected to occur with approximately \$3.5 million.

	Scenarios 1 & 2 (Borrow \$12.2M)
End of Year Fund Balance	\$8.5M
Percentage of Prior Year Total Expenses	47%
Percentage of Prior Year Operating Expenses (Board Policy Fund Balance Limit)	52% (40%)
Months	6.2
Low-Point Fund Balance	\$3.5M
Months	2.6

### Scenario 3 - \$13.3M Bond Sale



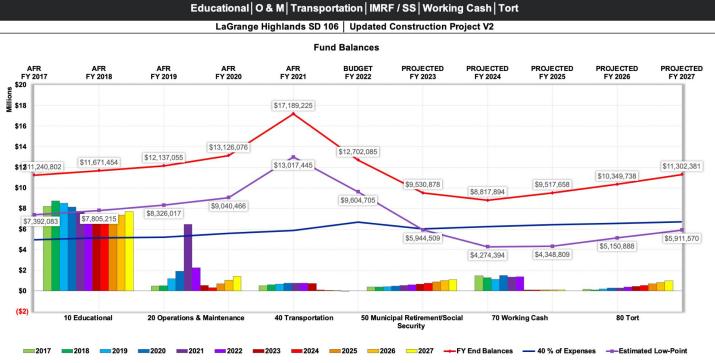
Fund 60 balance and expenses are included in the fund balance limit.



### Scenario 3 - \$13.3M Bond Sale



Fund 60 balance and expenses are not included in the fund balance limit.



#### Educational | O & M | Transportation | IMRF / SS | Capital Projects | Working Cash | Tort

#### LaGrange Highlands SD 106 | Updated Construction Project V2

**Projection Summary** 

	BUDGET	PROJECTED		PROJECTED		PROJECTED		PROJECTED		PROJECTED	
	FY 2022	FY 2023	% ∆	FY 2024	% ∆	FY 2025	% ∆	FY 2026	%Δ	FY 2027	% <b>∆</b>
REVENUE											
Local	\$14,172,753	\$14,414,693	1.71%	\$15.683.137	8.80%	\$16,766,271	6.91%	\$16,968,015	1.20%	\$17.517.027	3.24%
State	\$723,717	\$813,717	12.44%	\$764,217	-6.08%	\$663,717	-13.15%	\$663,717	0.00%	\$663,717	0.00%
Federal	\$571,749	\$668,911	16.99%	\$348,911	-47.84%	\$348,911	0.00%	\$348,911	0.00%	\$348,911	0.00%
Other	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL REVENUE	\$15,468,219	\$15,897,321	2.77%	\$16,796,265	5.65%	\$17,778,899	5.85%	\$17,980,643	1.13%	\$18,529,655	3.05%
EXPENDITURES											
Salary and Benefit Costs	\$11,510,028	\$11,804,770	2.56%	\$12,265,098	3.90%	\$12,653,446	3.17%	\$12,940,176	2.27%	\$13,284,737	2.66%
Other	\$6,779,296	\$20,535,424	202.91%	\$8,304,986	-59.56%	\$5,564,230	-33.00%		#######	\$4,107,484	-3.13%
	\$18,289,325	\$32,340,194	76.83%	\$20,570,083	-36.39%	\$18,217,676	-11.44%	\$17,180,439	-5.69%	\$17,392,220	1.23%
SURPLUS / DEFICIT	(\$2,821,106)	(\$16,442,873)		(\$3,773,818)		(\$438,777)		\$800,204		\$1,137,435	
OTHER FINANCING SOURCES / USES											
Other Financing Sources	\$3,226,552	\$17,275,000		\$1,900,000		\$1,025,000		\$750,000		\$775,000	
Other Financing Uses	(\$2,151,035)	(\$3,083,333)		(\$1,466,667)		(\$783,333)		(\$500,000)		(\$516,667)	
TOTAL OTHER FIN. SOURCES / USES	\$1,075,517	\$14,191,667		\$433,333		\$241,667		\$250,000		\$258,333	
						→ Vestives ◆ 300600		•			
SURPLUS / DEFICIT INCL. OTHER FIN. SOURCES	(\$1,745,588)	(\$2,251,206)		(\$3,340,485)		(\$197,110)		\$1,050,204		\$1,395,768	
BEGINNING FUND BALANCE	\$17,189,225	\$15,443,637		\$13,192,430		\$9,851,946		\$9,654,835		\$10,705,040	
AUDIT ADUSTMENTS TO FUND BALANCE	\$0	\$0		\$0		\$0		\$0		\$0	
	\$15,443,637	\$13,192,430		\$9,851,946		\$9,654,835		\$10,705,040		\$12,100,808	
		10 700/		17.000/		50.000/					
FUND BALANCE AS % OF EXPENDITURES	84.44%	40.79%		47.89%		53.00%		62.31%		69.58%	
FUND BALANCE AS # OF MONTHS OF EXPEND.	10.13	4.90		5.75		6.36		7.48		8.35	

### Scenario 3 - \$13.3M Bond Sale



This scenario shows that our fund balances will decrease through FY24 as we increase staff and pay for the construction project. Beginning in FY25, we notice that the fund balances start to grow again. The low-cash point within these projections is just over \$4.6M.

	Scenario 3 (Borrow \$13.3M)
End of Year Fund Balance	\$9.6M
Percentage of Prior Year Total Expenses	53%
Percentage of Prior Year Operating Expenses (Board Policy Fund Balance Limit)	59% (40%)
Months	7.1
Low-Point Fund Balance	\$4.6M
Months	3.4



	Scenarios 1 & 2 (Borrow \$12.2M)	Scenario 3 (Borrow \$13.3M)
End of Year Fund Balance	\$8.5M	\$9.6M
Percentage of Prior Year Total Expenses	47%	53%
Percentage of Prior Year Operating Expenses (Board Policy Fund Balance Limit)	52% (40%)	59% (40%)
Months	6.2	7.1
Low-Point Fund Balance	\$3.5M	\$4.6M
Months	2.6	3.4

**Recommendation:** Issue bonds for our DSEB capacity of \$13.3M. This will allow us to maintain an additional \$1.1M in reserves to support operating expenses as inflation continues to increase our costs.